



Ignatius Park College

SEEK TRUTH



2024 Annual Report

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1.0 INTRODUCTION

This Annual Report for 2024 is published to provide a summary of information to Ignatius Park College (IPC) parents/carers community and other interested parties. This detailed information is mandated by the Queensland Minister for Education and Training and the Australian Government under the School's Assistance (Learning Together – Achievement through Choice and Opportunity) Act 2004. Hard copies of this report are available upon request at Ignatius Park College Parent Reception.

Ignatius Park College, established in 1969, is a boys-only Catholic school in the Edmund Rice Tradition. It is situated at 384 Ross River Road, Cranbrook, Townsville, Queensland. It draws strength from more than 200 years of Catholic Education in Australia, and the educational mission of the Christian Brothers, nourished by the Charism of Edmund Rice. Ignatius Park College is part of the EREA network of more than 11 Schools and 14 Flexible Learning Schools in Queensland, and a system of over 55 schools nationally, termed Edmund Rice Education Australia (EREA).

The distinctive nature of the education gifted to all students is described in "The Charter for Catholic Schools in the Edmund Rice Tradition". The Charter uses four Touchstones to describe the culture of an authentic Catholic school in the Edmund Rice Tradition. These Touchstones are – Liberating Education, Gospel Spirituality, Inclusive Community and Justice and Solidarity. The document can be viewed online.

<https://www.erea.edu.au/our-catholic-identity/erea-charter>

The school web pages can be viewed at www.ipc.qld.edu.au.

2.0 SCHOOL ENROLMENT

The total 2024 enrolments of the College in full time equivalent students is 937 as at August 2024. The breakdown of the numbers is shown below:

Year Level	Boys
7	184
8	165
9	162
10	144
11	148
12	134
Total	937

The total 2024 enrolment of the College in full time equivalent students was 955 as at February 2024. The breakdown of the numbers is shown below:

Year Level	Boys
7	189
8	163
9	168
10	148
11	149
12	138
Total	955

3.0 INCOME SOURCES

Ignatius Park College draws its income from both State and Federal Governments.

A breakdown of this income is provided below:

Ignatius Park College
2024 Income

Based on audited accounts for the 12 months ended 31 December 2024

Recurrent Income

Fee Income

Net Tuition Fees	6,215,484	
Other Fee Income	<u>67,500</u>	6,282,984

Recurrent Grants

State Government Grants	3,572,901	
Commonwealth Grants	<u>14,270,249</u>	17,843,150
Other Income		770,129

Total Recurrent Income

—————
24,896,263

Capital Income

State Capital Grants	-	
Commonwealth Capital	-	
Grants	-	
Donations	-	
Other	<u>20,450</u>	20,450

—————
24,916,713

4.0 CURRICULUM

The academic curriculum, in all year levels, is supported by a Pastoral Care (PACA) program. The aim of this course is to educate students in the ethos and values of IPC and to expand their life-skills in health education, relationships, and personal organization. An important part of the program across several year levels is a comprehensive careers program tied to key student milestones such as senior subject selection. There is one lesson of PACA per week.

4.1 THE MIDDLE SCHOOL CURRICULUM

The Middle School Curriculum extends from Year 7 through to Year 9. Programs for the middle school have been drawn from the Australian Curriculum syllabus, as developed by the Australian Curriculum Assessment and Reporting Authority (ACARA). These are working documents which aim to provide students with the opportunity to pursue academic excellence within the context of Edmund Rice Education.

The Middle School Curriculum at IPC aims to put the students at the centre of the curriculum.

Year 7 and Year 8:

In the first two years at the College, students complete a wide range of subject offerings. This allows them to experience a number of different subjects and make informed decisions on their subject selections in Year 9 and 10. Students undertake six core subjects and two elective subjects per term, throughout Year 7 and Year 8.

Core subjects studied are:

- Religious Education
- English
- Mathematics
- Science
- Humanities and Social Sciences (HASS)
- Health and Physical Education (HPE).

Students rotate through 2 elective subjects each term throughout Year 7 and Year 8.

- Design Technologies
- Digital Technologies
- Food Technologies
- Industrial Technologies
- LOTE – Japanese
- Music
- Drama
- Visual Art

Assistance is offered to students who have difficulty accessing this curriculum through use of planning for differentiation in the classroom, classroom aide support and assistive technologies used in the classroom such as Stile and stand-alone programs such as MacqLit.

Year 9:

In Years 9, students complete eight (8) subjects for the year: six core and 2 elective subjects. Six (6) of these subjects are core areas of study: Religious Education, English, Mathematics, Science, Humanities and Social Sciences and Health and Physical Education. To ensure the best environment for students to succeed, the curriculum was modified to move from being term-based in time and instead moving to a semester-based model. This encouraged further depth of study, content retention over a longer period of time and the ability for students to experience more subject areas prior to the Year 10 transition year.

Students in Year 9 chose two (2) electives per semester from the following subjects:

- Visual Art
- Music
- Drama
- Digital Technologies
- *(Only one semester could be nominated in Year 8)*
- Industrial Technologies
- *(Only one semester could be nominated in Year 8)*
- Design Technologies
- *(Only one semester could be nominated in Year 8 and 9)*
- Food Technologies
- Japanese

4.2 YEAR 10 TRANSITION YEAR CURRICULUM

In Year 10, students complete a preparatory year to assist them with the transition from the Middle School into the Senior Years of schooling, especially the new Queensland Certificate of Education (QCE) system. The curriculum is based and assessed on the ACARA Australian Curriculum, however there was a clear focus on pathways into the senior years with a change in subject names and nomination of syllabus objectives that form the focus for each year. The program utilizes a semester-based organization. This encourages further depth of study, content retention over a longer period of time and the ability for students to experience additional subject areas prior to subject selection for Year 11 and 12.

Students nominate a preferred study focus in 5 core areas:

- Religious Education
- Study of Religion
- Religion and Ethics
- English
- English
- Essential English
- *(incorporating the Literacy Short Course in Semester 2)*
- Mathematics
- Mathematical Methods
- General Mathematics
- Essential Mathematics
- *(incorporating the Numeracy Short Course in Semester 2)*
- Science
- Chemistry and Physics
- Biology and Psychology
- Science in Practice
- Health and Physical Education
- Physical Education
- Sport and Recreation
- Certificate III in Fitness Preparation
- *(Semester Two only)*

Students also nominate three (3) electives per semester, with a requirement (due to ACARA time allocation requirements) that Modern History was nominated for at least one semester. Students were able to choose from the following electives:

- Design
- Digital Solutions
- Drama
- Economics
(one semester)
- Engineering
- Hospitality Practices
(one semester)
- Hospitality Skills
- Film, Television and New Media
- Geography
(one semester)
- Industrial Technology
- Japanese
- Legal Studies
(one semester)
- Manufacturing Technologies
- Modern History
- Music
- Specialist Mathematics
(one semester)
- Visual Art

In Terms 2 and 3 of Year 10, students begin their SET planning process and preparation for Year 11 and 12. This process involves the use of the Harrison Tool to focus on a student's skills set and interests to consider different future pathway options. Following on from individual discernment on the results of provided Career tools, students nominate their preferred subjects to study. These choices are then discussed in detail in a SET Plan conference between an experience senior staff member at the College, the students and parent/carer.

4.3 THE SENIOR SCHOOL CURRICULUM

The Senior School includes subjects studied in Years 11 and 12. In Term 3 of Year 10, students nominate a studies pathway for Year 11 and 12 that suits their interests and needs. IPC supports these choices with parent/carer nights, the Subject Showcase evening, SET Plan conferences and a Curriculum Handbook/Guide available online and in the Subject Selection Web Preferences Portal.

Some students choose subjects that led to Tertiary Entrance and an Australian Tertiary Admissions Rank (ATAR) on completion of Year 12. Other students choose a practical pathway that led to VET (Vocational Education and Training) outcomes or a Blended Pathway that resulted in both an ATAR and VET outcomes. Students are not restricted to one pathway and could explore many options available to ensure they were able to achieve the future they aspired to. Students in Years 11 and 12 completed 6 subjects in total.

Core subjects that were taken in Year 11 and 12 included:

- Religious Education
(either *Study of Religion* or *Religion and Ethics*)
- Literacy

- *(either English or Essential English)*
Numeracy
(either Mathematical Methods, General Mathematics or Essential Mathematics)

Students also selected three (3) elective subjects from those listed below:

- Biology
- Certificate I in Construction
- Certification II in Engineering Pathways
- Certificate III in Fitness
- Certification II in Resources, Infrastructure and Workplace Preparation
- Certification III in Sport and Recreation
- Chemistry
- Design
- Digital Solutions
- Drama
- Economics
- Engineering
- Film, Television and New Media
- Hospitality Practices
- Industrial Technology Skills
- Japanese
- Legal Studies
- Modern History
- Music
- Physical Education
- Physics
- Psychology
- Specialist Mathematics
- Sport and Recreation
- Visual Art

Students undertaking Industry Placement were placed in industries of their choice through four one-week blocks. Some students secured School-Based Apprenticeships or Traineeships (SATs). This allowed them to be indented in an apprenticeship arrangement and still complete their senior studies. Where subjects, in particular VET certification courses, were unable to be studied at the College, students were enrolled with the local TAFE Queensland campus to complete their course requirements each Wednesday, with an alternative program or study line provided for them to keep up with any missed classwork for their other subjects.

5.0 STUDENT OUTCOMES

5.1 APPARENT STUDENT RETENTION RATE (AUGUST COMMONWEALTH CENSUS)

Year 10		Year 12		Apparent Retention Rate
Year	Enrolments	Year	Enrolments	
2008	178	2010	140	79%
2009	174	2011	147	84%
2010	175	2012	151	86%
2011	174	2013	152	87%
2012	180	2014	175	97%
2013	184	2015	179	97%
2014	185	2016	178	96%
2015	189	2017	187	99%
2016	189	2018	173	92%
2017	173	2019	143	83%
2018	181	2020	167	92%
2019	174	2021	149	86%
2020	148	2022	143	97%
2021	158	2023	133	84%
2022	138	2024	134	97%

5.2 ATTENDANCE RATE

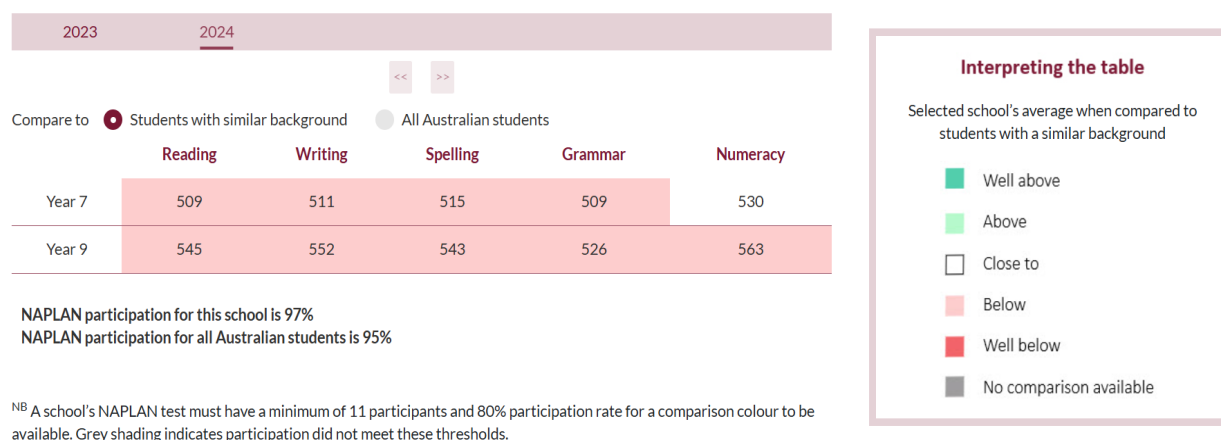
The average student attendance rate for 2024 was 90%. Indigenous students displayed an attendance rate of 87%. More details about student attendance can be found on the MySchool website.

5.3 OUTCOMES FOR YEAR 12 STUDENTS

Number of students who received a Senior Education Profile (SEP)	135
Number of students awarded a Queensland Certificate of Education (QCE)	125
Number of students awarded a Queensland Certificate of Individual Achievement (QCIA)	1
Number of students awarded an International Baccalaureate Diploma (IBD)	0
Number of students receiving a Senior Statement only	9

Number of students awarded one or more VET qualifications	103
Number of students who are completing/completed a school-based apprenticeship or traineeship (SAT)	9
Number of students awarded a VET qualification:	
Certificate I	52
Certificate II	67
Certificate III	36
Certificate IV	0
Diploma	11
Advanced Diploma	0

5.4.1 OUTCOMES FOR YEAR 7 & 9 STUDENTS NATIONAL TESTING (NAPLAN)



5.4.2 SPECIAL PROGRAMS THAT PRODUCE IMPROVED OUTCOMES FOR STUDENTS.

5.5.1 CURRICULAR ACTIVITIES

INCLUSIVE EDUCATION PROGRAM

The school has a well-resourced and supported Inclusive Education faculty ensuring that all students have access to the school curriculum. This program is overseen by the Inclusive Education Program Leader. The program uses Inclusive Education Officer time and professional development of these educators. To assist students who have difficulties accessing the Australian Curriculum or had significant gaps in their learning, various in-class and retrieval programs are used. Intervention for mid to high needs verified students was also provided via the MacqLit program.

INDIGENOUS SUPPORT PROGRAM

The Program Leader – Indigenous and Multicultural is responsible for the overview of any behavioral and curriculum issues regarding Indigenous students at the College. This Program Leader's main role was to liaise with Director of Identity and Mission in support of Indigenous students in their time at the College. This person also managed two specialist Indigenous teacher aides. These aides work to support First nations students culturally and in their academic programs.

SCHOOL CHAPLAIN

A school chaplain was appointed in 2007 and continued in 2024. Fr Rod Ward, a Catholic priest from the Townsville Diocese, made himself available to students on Mondays, Wednesdays and Fridays each week for meetings with students where required. Fr Ward also attended many school activities and supported students and the school in an ongoing capacity. Fr Ward's services are funded under the Commonwealth Government's National School Chaplaincy and Student Welfare Program. A special feature of his work is the special connections established through utilization of his medical qualifications to work in a first aid role with various school sporting teams.

5.5.2 CO-CURRICULAR ACTIVITIES

Ignatius Park College has a well-deserved reputation for excellence in a wide range of co-curricular activities.

SPORTS AVAILABLE

Opportunities existed for students to take part in a wide range of sports determined by Townsville Secondary Schools Sport, North Queensland School Sport, Queensland School Sport competitions in 2024. These sports included Rugby League, Rugby Union, Football/Soccer, Basketball, Water Polo, Athletics, Swimming, Cross Country, Cricket, Touch Football, and Volleyball. We also participated in other sports where there were organized competitions, for example, Rowing, AFL, Surf Lifesaving, and Water Polo.

DEVELOPMENT SQUADS

The school maintains four talent development squads in Rugby League, Rugby Union, Basketball and Cricket. These squads aimed to provide personalized training for our talented athletes to assist them in furthering their sporting careers. The programs included individual and personalized skills training and fitness training.

SPORTING TOURS

The school offered sporting tours in Rugby League, Rugby Union, Football, Basketball, Touch Football, OzTag, Cricket, and Rowing.

Rugby League

Confraternity Shield: Years 11 and 12 (largest schoolboy Rugby League carnival in Australia).

Cricket

Participation in the State Twenty/20 Cricket competition at both Intermediate (Year 8 and Year 9) and Open Level.

Rugby Union

Participation in the statewide Ballymore Cup.

Touch

Queensland Championships Brisbane Under 15 and Open.

Rowing

Queensland Championships – mostly held in Rockhampton and Bundaberg.

Inter-school and Representative Level Opportunities also existed for many of these sports to be taken further at an inter school or representative level. The College is an active participant in local and regional inter-school sporting competitions and has an excellent record of achievement in this field. The Melton Black Shield for Excellence in Townsville Boys Sport has been held continuously by the College for over two decades. Many past and present students have represented Townsville, North Queensland, and Queensland in a range of sports.

COLLEGE MUSICAL PRODUCTIONS

Ignatius Park College's annual musical production has become a feature of Townsville's theatrical program. The aim of the production is to give as many students as possible an opportunity to be involved in a major cultural pursuit. This provides an opportunity for self-expression and guided work outside the academic environment. In 2024, students from Ignatius Park College participated in the Combined Colleges Musical with St Patrick's College and St Margaret Mary's College.

Also, several showcase evenings were held to highlight student artistic talent.

DEBATING, PUBLIC SPEAKING AND DRAMA

Debating, public speaking and dramatic pursuits were encouraged at the College. Individuals and teams represented the College at local and regional competitions, including public speaking and the Townsville Eisteddfod. All received quality coaching to assist with their endeavors.

CHESS

Many students tried to be involved in the College chess teams in 2024. These teams competed against other schools in North Queensland on several occasions during the year. Chess continues to grow in popularity and will be well supported again in future years by students and staff.

SERVICE LEARNING

Students were involved in a range of activities to serve the community in 2024. These included the College Homelessness project, Toast Room service, aged care home visits, visits to the Townsville Community Learning Centre and the Challenge Games, as well as a range of charitable activities.

6.0 YEAR 12 COHORT 2024 POST SCHOOL DESTINATION

At the time of publishing this School Annual Report, the results of the 2024 Year 12 post-school destinations survey, "Next Step – Student Destination Report" for the school were not available. Information about the post school destinations of our students will be posted to our website on or before 30 September 2025 as required by legislation.

7.0 STAFF DEVELOPMENT PRIORITIES

Ignatius Park College is committed to the professional development and formation of staff. This continues to enrich the educational opportunities provided for our students and models to our young people the importance of lifelong learning. The following priorities were identified in the College's 2020 to 2023 Operational Plan:

- 7.1** To continue to develop and foster the spiritual development of staff and to make them more aware of the Edmund Rice ethos and the value of service learning for students. The school supported this by:
- Edmund Rice Education Australia sponsored formation programs: A Call to Mission, A Call to Leadership, A Call to Transformation, A Vision for Liberation.
 - Occasional participation in Religious Education in-services conducted by the Townsville Catholic Education Office.
 - Regular formation opportunities offered inside the school to staff.

7.2 To improve literacy and national testing results through the use of targeted programs and data analysis:

- Teacher Training with the “Classroom Profiling” system used in North Queensland.
- NAPLAN training for a number of staff.
- Introduction of Write That Essay (now Writer’s Toolbox), and training of relevant staff.
- Specialist professional learning to support students with various learning needs eg. Macq Lit; Math Pathways

7.3 Australian Curriculum subjects aligned their new programs with Australian Curriculum standards and expectations. This was supported by:

- Identification of professional development needs within faculties, regular cluster meetings and internal PD sessions organized to up-skill various faculties within the College.
- Internal whole staff professional development sessions were conducted on Thursday afternoon throughout the year regarding Australian Curriculum updates and other teaching and learning topics. Feedback from conferences and courses was shared with the whole staff.
- QCAA (Queensland Curriculum and Assessment Authority) subject area conferences were attended.

7.4 To continue supporting staff in their career development both within the classroom and beyond it. This general support included:

- To continue to provide financial support (up to 50% of course fees) to staff who are studying in educational areas that will benefit themselves and the College.
- Maintaining a process of middle management appraisal within the College and continuing a teacher self-appraisal process with feedback and discussion with a member of the College Leadership Team.
- Implementing a mentoring plan for new staff including a thorough induction process. Classroom Profiling was also offered to ensure professional reflection and development.
- Staff attended numerous conferences and workshops including: Health and Physical Education; Marketing & Community Development; Upgrading to TAE (Cert IV Workplace Training & Assessment); Standards and Assessment as well as QCAA Endorsement training; Positive Education; Boys in Education; Syllabus and Program Writing Workshops; Learning Enrichment and Special Needs In- service; Anti-bullying Awareness; Restorative Practices; Differentiating the Curriculum; Aspirant Leader programs; Women’s Leadership Forum etc.
- Professional Development also occurred within the EREA through specialist area Network meetings e.g. Business Managers; Identity Leaders; VET Managers etc.
- Face-to-face Child Protection training for new staff and EREA Online Child Protection training for all staff as well as various online Compliance training modules delivered through Complispace.
- First Aid courses for staff, particularly those attending camps.

The total spent on Professional Learning in 2024 was \$101,644. This amounts to an average spend per teacher and support staff member of approximately \$796 based on FTE numbers.

8.0 THE SOCIAL CLIMATE OF THE COLLEGE

One hallmark of Ignatius Park College is the very real climate of compassionate care evident at the College. Students, staff and the wider community work in concert to produce a holistic education which espouses Catholic Gospel values in the tradition of Edmund Rice. Pastoral Care is a significant aspect of this education.

8.1 PASTORAL CARE

Pastoral Care at Ignatius Park College implements the Edmund Rice Education Philosophy. It is a program of planned strategies and informal experiences that has a holistic approach to the evaluation of boys through the involvement and care of all its shareholders. It places the student at the centre of activities and aims to assist all members of the Ignatius Park Community to reach their full potential.

Pastoral Care is:

- The nurturing of meaningful and effective relationships within the College community.
- The concern that the school has that each individual belongs to that community and has the fullest possibility for personal, academic, social and spiritual growth.
- Expressed through the teacher's personal commitment to each individual student, a commitment to what the student is and what he can become as a person.
- Communicated to the student in various interpersonal contacts in the classroom and other learning situations, where an atmosphere of respect and love is maintained by all members of the community.

Boys had access to a number of people if they had questions, concerns, requests, troubles, or suggestions, including Homeroom Teachers, School Counsellors, Pastoral Leaders, Director of Students, Dean of Well Being, School Chaplain and members of the College Leadership Team.

Tyler's Procedural Justice Theory (2000) suggests that the highest levels of cooperative relations in groups are found when individuals feel a high level of pride in membership of the group and a high level of respect within the group.

- A high level of pride in being a member of the group means that the student feels that "It's good to be an Ignatius Park College student".
- A high level of respect within the group is felt when a student believes that he has a place here at Iggy Park. That he is a valued member of the community and people take an individual interest in his wellbeing.

Adolescent boys need to belong to a group and feel as though they are playing a significant role within that group. Building group identity and positive identification with and within the group is therefore critical.

The Ignatius Park College approach to pastoral care and behavior development, therefore, strives to ensure students feel a sense of belonging and respect within the College community.

In any group from time-to-time things will go wrong, conflict will occur, and members will do the wrong thing. In addition to building belonging and significance, it is how the community deals with conflict and wrongdoing when things go wrong, that is critical to building healthy, safe communities (Morrison, 2005). Ignatius Park College addresses conflict and wrongdoing in a manner that maintains a sense of belonging and significance for all parties involved. Ignatius Park College adopts the philosophy of Restorative Justice. Restorative Justice was chosen for two specific reasons:

1. The values underpinning Restorative Justice are congruent with those of Edmund Rice Education; and
2. Restorative Justice provides an explicit framework for action and reflection.

In any discipline intervention, we focus on restoring any harm done and view the incident primarily as a teaching opportunity – critically, one that may never occur again.

To ensure Ignatius Park College has continued to build a healthy, safe community based on Restorative Justice, our pastoral care and behavior development is based on the following principles:

- A commitment to the values of Edmund Rice Education.
- The promotion of positive self-esteem and personal spirituality.
- The establishment of self-directed right behavior, developing in students a responsibility for their own actions and an awareness of the consequences of their actions.
- The nurturing of right relationships among all members of the community.
- The deliberate building of social-emotional competencies and psychological and social resilience in our students.

8.2 HOUSE ORGANISATION

The House system has been organized to foster a long-term journey towards an effective pastoral care structure. The leadership model is one that allows all to participate in a responsible way and is inclusive. A Pastoral Leader serves the needs of each House and is assisted by up to ten Homeroom teachers. Each house numbers approximately 140 with approximately 24 students in each homeroom group. The homeroom teacher is the primary carer of these students during their college life.

The students remain in their House for six years at Ignatius Park College. This promotes a sense of belonging within each house. Staff not directly involved in the Pastoral Care House groupings are allocated to each House and expected to assist where appropriate. The support and organization of the House system is intended to involve all staff at Ignatius Park College.

8.3 POSITIVE BEHAVIOUR – COLLEGE VALUES

The values of the College have been identified as Integrity, Pride and Commitment (IPC). They inform the College's approach to Positive Behavior. Men of Integrity, Men of Pride, Men of Commitment can be enhanced by superior Pastoral Care. Positive Behavior at Ignatius Park College is underpinned by two whole school approaches: Essential Skills of Classroom Management (ESCMs) and Restorative Practice.

- The ESCMs coupled with Classroom Profiling help identify the positive aspects of a classroom and identify areas of practice that may benefit from reflective discussion and altered practice. They are designed to ensure a positive classroom environment, allowing students to make choices that contribute constructively to their learning.
- Restorative Practices encourage behavior that is supportive and respectful. It puts the onus on individuals to be truly accountable for their behavior and to repair any harm caused to others because of their actions.

At Ignatius Park College, we recognize that behavior choices result in positive and negative consequences. Both positive and negative behaviors are recorded in our

information system for use in data-informed practice, and for rewarding the students for contributing to a positive climate at the College.

9.0 STRATEGIES USED TO INVOLVE PARENTS/CARERS IN THEIR CHILDS EDUCATION

Parents/carers and friends of the College were involved in the following activities in 2024:

- Liturgies/Masses
- Sports days
- The College Open Evening
- Indigenous program including the 2024 Deadly Awards
- Other sports and extra-curricular involvement
- Information evenings in Years 7 – 12, including welcoming nights and subject nights.
- The fortnightly newsletter
- The production and distribution of subject selection handbooks
- Membership of the College Advisory Council
- Parent/Carer coaches, managers, umpires/referees and sporting and cultural support groups
- School reviews and surveys
- Proposed sporting, cultural or academic trip meetings
- Website/Extranet
- Phoenix Flyers
- Other social celebrations

10.0 STAFF

The staff of Ignatius Park College are highly qualified, experienced, and a generous group of professionals who consistently contribute more than would otherwise be expected both within the classroom and beyond. The distinctive skills / qualifications and experience of our staff could be broken into 3 areas: academic, vocational and sporting.

- Academically our staff are highly competent in their chosen teaching area of specialty. Such staff are usually given Year 11 and 12 classes in their teaching area and our students benefit from their experience.
- Several of our staff have practical industry experience in their teaching areas and are encouraged to update this experience each year. Areas of industry included are Construction, Engineering, Electrical, Hospitality, IT, and Business/Accounting.
- A broad range of our staff have successful sporting experience and coaching skills in a wide range of sports. These sports include Rugby League, Rugby Union, Cricket, Football, Volleyball, Swimming, Cross Country and Athletics, Basketball, Touch, Rowing, Water-polo, AFL.

TOTAL STAFFING AS AT THE 2024 COMMONWEALTH CENSUS

FULL TIME EQUIVALENT STAFF:

Description	Teaching staff	Non-teaching staff	Indigenous staff
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Headcounts	83	59	7
Full-time equivalents	79.6	48.1	6.2

Highest Teaching Staff Qualifications	Number
Doctorate	1
Master's Degree	14
Bachelor's degree	63
Graduate Diploma/Diploma	5

11.0 STRATEGIC PLANNING

The College now operates on a 3 yearly planning cycle. This planning process assists school leaders and other staff in making short- and long-term decisions for the continued development of the school. Strategic Directions are agreed upon at a Leadership Team level and are submitted to the College Board and Edmund Rice Education Australia for final approval. Project and Operational planning are subsequently developed each year by the College Leadership Team from these primary directions.

During 2024, directions for the subsequent three-year cycle (2024 to 2027) were finalized. The year also saw the culmination of the existing plan. Planning was organized under the following significant directions or headings:

- Mission, Identity and Culture
- Wellbeing and Personal Growth
- Contemporary Learning
- Leadership and Capacity Building
- Community and Partnerships
- Stewardship and Sustainability

STRATEGIC PRIORITY 1: MISSION, IDENTITY & CULTURE	
Ignatius Park College is a Catholic school in the Edmund Rice tradition. Inspired by Gospel values, the Edmund Rice Charter, and the Touchstones. It endeavors to be a place of justice, solidarity, liberating education, inclusive community and Gospel spirituality.	
1.1	Nurture the ongoing spiritual and Edmund Rice formation of staff and students.
1.2	Further strengthen the relationship between the College, diocese and parish.
1.3	Explore opportunities for reconciliation and restorative justice within the College and broader community.
1.4	Ensure the Edmund Rice Charter and Touchstones are reflected in college policies and procedures.

STRATEGIC PRIORITY 2: WELLBEING & PERSONAL GROWTH	
Ignatius Park College recognises the individual spirituality and diverse gifts of its community. We undertake to nurture a strong sense of community and a sense of belonging among students, staff, families and the broader school community. We aim to pursue a holistic education in an environment supportive of diversity and inclusive of all.	
2.1	Design and implement a positive psychology program to support student and staff wellbeing and encourage a growth mindset.
2.2	Ensure College pastoral policies and practice are inclusive and designed to welcome a diverse community of students and staff.
2.3	Ensure teaching and learning supports student wellbeing and positive engagement with their learning.
2.4	Research and implement strategies to enhance staff wellbeing and a supportive, professional school culture.

STRATEGIC PRIORITY 3: CONTEMPORARY LEARNING	
Ignatius Park College, inspired by contemporary research and best practice in learning and teaching, aims to develop a culture of academic excellence, equity of opportunity and high expectation for all. We aim to create students who are ethical, global citizens with the knowledge and capabilities to respond compassionately to the needs of a changing world.	
3.1	Further develop the College framework for teaching and learning, embrace 21 st Century educational practice, enhancing strategies for engaging students in classroom learning.
3.2	Develop strategies to maximize ATAR outcomes for students.
3.3	Pursue excellence in Vocational Education ensuring all students have an appropriate pathway into post-school education, training and employment.
3.4	Develop our capacity to analyze and engage with data to improve classroom practice, mentor students and inform academic decision making.

STRATEGIC PRIORITY 4: LEADERSHIP & CAPACITY BUILDING	
Ignatius Park College to meet the ever-growing needs of schools and their communities promotes the personal and professional growth of its staff and students, developing their skills, knowledge and capacity to be leaders within the school, church and community. We aim to provide opportunities for our staff and students to be agents of change in support of a just community.	
4.1	Design and implement a whole school Professional Development Plan aligned with the College goals and to support improved practice in teaching and learning.
4.2	Source and implement a middle leader development program for established and emerging leaders.
4.3	Review the College administrative and organizational structure to ensure it best meets the needs of students and staff.
4.4	Design a student leadership development program reflecting a model of ethical leadership and service inspired by Gospel values.
4.5	Develop policies and practices to support the professional development and capacity of college support and administrative staff.

STRATEGIC PRIORITY 5: COMMUNITY & PARTNERSHIPS	
Ignatius Park College endeavors to nurture and celebrate its history, and its tradition of service and contribution to the local church and community. In collaboration with others within the wider community we aim to create mutually beneficial partnerships for all.	
5.1	Maintain and enhance the College commitment to engage and support the Aboriginal and Torres Strait Islander community.
5.1	Develop a clearly articulated community engagement and communication strategy.
5.2	Explore opportunities to further support Edmund Rice Education Beyond Borders.
5.4	Develop opportunities with external groups that support and enhance resources for the community and college in general.

STRATEGIC PRIORITY 6: STEWARDSHIP & SUSTAINABILITY	
Ignatius Park College undertakes to use its gifts, talents and resources ethically, responsibly and for the enhancement of its staff, students, community and environment. It will act with transparency, model good governance and promote the sustainable use of resources.	
6.1	Complete the College Master Plan to ensure student access to contemporary learning spaces that meet the needs of diverse learners.
6.2	Further develop school capacity to meet all external Government, EREA and diocesan compliance obligations.
6.3	Seeking opportunities to action the EREA Sustainability Statement.

As 2023 was the last year in the current strategic planning cycle, the College undertook the next Strategic Planning consultation, including discernment with staff and parents/carers. Conscious of Edmund Rice Education Australia's focus on student voice, representatives of the student body were included in the consultation process. The new Strategic Plan was ratified by the School Advisory Committee and Edmund Rice Education Australia, ready for implementation in 2024.

12.0 CONCLUSION

The College is proud to be a Catholic School in the Edmund Rice Tradition. We would like to thank all members of the Ignatius Park College community for their contribution in making 2024 another successful year in the life of the College.



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